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SMA Strategy Launch: President’s Statement
The SMA’s Strategy: Challenges and Opportunities

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Submissions
All materials for submission should be sent by email to information@sma.ac.uk.

In one sense, the Strategy responds to the need to place our direction of travel over the next several years on a firmer footing, to which end it nominates objectives, the pursuit of which we hope will sustain and advance our discipline's cause in the UK and beyond. At the same time, the document has wider ambitions. In particular, it calls for the SMA, as the UK’s national society for theory and analysis, to play a central role in fostering and securing the educational pipeline, of which researchers in the discipline are one ultimate product. This embraces more vigorous outreach to undergraduate students, as well as a more proactive involvement in educational debates about music theory in primary and secondary schools and in cognate areas of education, including performance tuition and the music colleges.

These are choppy waters we navigate, in musical scholarship as in the wider political world. The insecurity of music education in the UK, especially the decline of support in primary and secondary schools as a result of compliance with the EBACC, has provoked heated debate, and rightly so. Music theory has proved a central casualty of these changes, to the extent that fear for the future of musical literacy in the traditional sense, at least as a structured aspect of our education system, is a realistic anxiety.

Underlying such concerns are disputes about the value of music education,
musical knowledge and the art form in its Western ‘classical’ manifestation. They encompass tensions between the defence of music as art on the one hand and the prevailing force of cultural relativism on the other, along with questions as to the continued relevance of the classical canon in a multi-cultural, globalised world. That this argument easily spills over into political territory is attested by a recent exchange in the Guardian, in which Charlotte Gill sought to characterise music theory as a kind of elite knowledge reinforcing class privilege, and Ian Pace argued forcefully for music theory as universally beneficial knowledge. (Charlotte C. Gill 'Music Education is now only for the White and Wealthy', theguardian.com 27 March 2017 and Ian Pace, 'This Romanticisation of Musical Illiteracy is Risky', theguardian.com 5 April 2017.) That Pace’s letter secured a list of 650 signatories, which reads like a roll call of the British musical establishment, speaks to the debate’s currency and urgency.

Whether the consequences of Government policy are intended or not – and neither explanation instils confidence, bespeaking as they do indifference at best, and either malign intent or incompetence at worst – it would be irresponsible of the SMA to stand on the sidelines. It is my strong conviction that music theory is the bedrock of musical literacy, and musical literacy is the only way the corpus of art music we know and love can be preserved for the future: without it, our understanding of the literate traditions shrinks to nothing, along with our ability to reproduce them in musical performance. With this understanding goes a kind of historical knowledge: we cannot contextualise Beethoven if we don’t comprehend the theoretical basis of his literacy. And because our cultural present is Beethoven’s cultural future, the death of musical literacy serves to impoverish our self-understanding and our knowledge of the culture we inherit.

As areas of scholarship, music theory and analysis have vital roles to play in the defence of literacy and the modes of understanding it supports; as theorists and analysts, we also have a responsibility to engage with the spectrum of music education. Theory as a general educational tool should reflect theoretical research; and the ability to apply theory in the understanding of pieces of music should benefit from analytical research. In short, the connections between research at a discipline’s leading edge and education at all levels should be as self-evident for music as for any other field of knowledge. Today, however, these connections are all-too frequently under-valued or ignored altogether. It is our task as scholars to fight for these forms of knowledge, as well as to advance and disseminate them. It is my hope that the SMA can rise to this challenge in the coming years.

Julian Horton
9th April 2017
1. Purpose
This document develops strategic aims that will, following a period of review, inform the conduct and actions of the Society for Music Analysis over the next five years. It proposes a set of guiding principles, which capture and explain the Society’s values and purpose, nominates provisional strategic objectives, and sketches the structures that might best facilitate their delivery. The document is intended to initiate a discussion; it is hoped that the Society’s ultimate strategy will be formed from the consensus response of the officers and members.

2. Guiding Principles
The SMA is the United Kingdom’s national learned society for scholarship in the fields of music theory and analysis. The Society’s ‘charitable objects’ are defined as ‘the advancement of education in music theory and analysis for the public benefit, in particular, but not exclusively, by the dissemination of the latest scholarly research’.

I propose that these objects encompass a fivefold attitude towards the discipline. Specifically, they suggest:

1. that theory and analysis have legitimacy as research-led disciplines in the academy;
2. that theory and analysis have integrity as professional scholarly disciplines, possessing a distinct identity and academic function;
3. that theory and analysis should be central elements of third-level musical education in the UK;
4. that inter-disciplinarity should be fostered as a welcome extension of the discipline’s integrity and institutional stature;
5. that theory and analysis engender core musical knowledge not only for third-level education, but at all educational levels and in the wider social and cultural context.

In line with this attitude, I propose that the Society’s overarching functions should be:

1. to represent theory and analysis in the broader national research context;
2. to support research in theory and analysis at all levels;
3. to represent UK-based research in these areas internationally;
4. to stimulate inter-disciplinary dialogue across the humanities and beyond;
5. to sustain a national disciplinary infrastructure, in the form of plenary conferences, an annual cycle of training events, and a peer-reviewed journal of the first rank (Music Analysis);
6. to maintain and promote the presence of theory and analysis as curriculum subjects in second- and third-level education;
7. to foster, advance and disseminate music-theoretical and analytical knowledge in the wider social, cultural and political context where applicable and useful.

3. Objectives
The SMA currently maintains a successful cycle of events and activities designed to foster the discipline nationally and internationally. Its membership is small but committed, and its officers perform excellent service to the Society and the discipline in all areas. The closer relationship that will develop with Music Analysis under the new charitable structure will further consolidate the Society’s disciplinary status and assist in sustaining its international profile.

This document suggests ways in which the best aspects of what we do can be supported and developed, whilst nominating new objectives in line with the values outlined in section 2. The time is propitious for thinking freshly about our strategy in this way, because of the SMA’s recent acquisition of charitable status and the structural changes that follow. Section 4 will sketch a new structure and suggest ways in which strategic objectives can be achieved within it. This section nominates a set of objectives in seven areas:

1. Membership
2. Research presence
3. Curriculum presence
4. Postgraduate support
5. Second-level curricula and educational context
6. Professionalisation
7. Creation of a national Institute for Musical Analysis (IMA)

3.1 Membership
One obvious indicator of the discipline’s national presence is the size of the SMA’s membership. As of the 2016 plenary conference, the membership stands at 97 in total. The membership is stable, and the SMA’s activities ensure that the discipline has a national presence disproportionate to its size. Nevertheless, the scale of our membership is slim relative to the overall size of the HE sector nationally. An instructive comparison can be made with the Dutch-Flemish Society for Music Theory, which represents the discipline for the Netherlands and Flemish Belgium. The Netherlands and Flanders have a combined population of nearly 24,000,000, served by a comparatively small number of third-level institutions offering music in some form (including Amsterdam Conservatorium; Amsterdam University; Utrecht; The Hague; Maastricht; Leiden; Ghent; Leuven; Antwerp; Brussels Royal Conservatorium). The UK contrastingly has over 70 Higher Education institutions offering music, serving a population of over 65,000,000. The Dutch-Flemish Society nevertheless attracts a larger membership than the SMA (currently 127). A second, UK-based comparator is the Royal Musical Association (RMA). The RMA (established 1874) is an older and more firmly established

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1 I would like to thank John Koslovsky and the members of the Dutch-Flemish Society for making this information available.
organisation, and its much broader remit naturally encompasses music analysis. The disparity of size is nonetheless significant, and indicates a marginal status for theory and analysis relative to historical musicology, which is hard to explain as a product of institutional history or to justify solely on disciplinary grounds.

I therefore advocate the development of a proactive strategy for increasing membership, pursued in tandem with other measures designed to raise the discipline’s status and visibility.

**Objective 1: develop a five-year strategy for increasing membership**

3.2 Research Presence
A second indicative metric is the discipline’s national research presence. One way to estimate this is via the REF 2014 data. The RMA’s analysis of the output submissions for Music (i.e. excluding environment and impact) under UoA 35 (Music, Drama, Dance and Performing Arts) identifies only 3.3% as classifiable under theory and analysis, falling between education (3.5%) and aesthetics (2.2%). This translates into 52 outputs, compared to 676 outputs for historical musicology, which is the largest category and comprises 42.9% of the overall submission.

These statistics are inevitably circumscribed by shifting disciplinary definitions: it is, for instance, possible that the survey fails to capture analytical outputs that have ultimately been absorbed within other categories. Yet the sheer disparity between analytical and historical research suggests that the presence of analytical research adequately reflects neither its functional relevance for musical knowledge nor its pedagogical value.

**Objective 2: increase the discipline’s research presence nationally by growing its institutional visibility, stimulating debate about its academic value, and (as stated in the next objective) supporting research training at undergraduate and postgraduate levels**

3.3 Curriculum Presence
The extent of analysis’ presence in the UK’s undergraduate and postgraduate music curricula is inevitably variable and reflects the priorities and complexion of individual departments. In terms of curriculum presence, theory and analysis have not always benefitted from the prevailing interdisciplinarity of musical scholarship in the UK. The absence of MA programmes dedicated to the discipline is one indicator of this position. The danger is that analysis consequently becomes the victim of a vicious cycle: its decline at undergraduate level drives down the demand for postgraduate training, which removes the need for MA programmes, which shrinks the professional pipeline feeding the discipline’s higher presence in the academy via PhD, which reduces the number of dedicated academic posts in theory and analysis, which causes decline at undergraduate level; and so forth.

We should recognise that the discipline’s future is in part a function of its curricular security. The Society should play a central role in promoting its value as a core component of any undergraduate or postgraduate curriculum. In particular, we should be proactive in disseminating the following key points:
Theory and analysis are indispensable curriculum components at both undergraduate and postgraduate levels. Their teaching requires professional training. Their teaching needs to be embedded professionally within institutions, through the creation of permanent posts in theory and analysis (and see 3.6 below).

Objective 3: develop a programme for assessing, promoting, supporting and resourcing the undergraduate and postgraduate teaching of theory and analysis

3.4 Postgraduate Support and Training
The Society currently plays an important role in supporting postgraduate training, through workshops, writing groups, conferences, summer schools, podcasts and the activities of the student representatives. In line with the student representative’s proposals, I suggest:

• that these activities be expanded and diversified to include a postgraduate journal or yearbook, as well improved online fora for disciplinary debate;
• that we expand the portfolio of educational tools that the Society produces, to include a wider diversity of online teaching and learning materials for undergraduates and postgraduates pursuing study in theory and analysis, as well as postgraduates in other fields (musicology, ethnomusicology, performance, composition).

Objective 4: build, implement and sustain an annual postgraduate training programme

3.5 Second-level Curricula and Educational Context
The knowledge gap between second and third level in theory and analysis is widely felt, and generates acute problems for teaching the discipline at undergraduate first year, as well for how analysis is structured and taught at higher curriculum levels. The extent of the problem of prior knowledge ranges from issues of erroneous or simplistic terminology to its complete absence from the learning experience of incoming undergraduates.

It is important that the Society lobbies proactively to promote the discipline’s value across the education sector. This might include:

• Engaging in dialogue with A-level and GCSE boards.
• Lobbying the Department for Education regularly and proactively in support of the discipline’s educational value.
• Engaging in targeted schools’ outreach.
• Engaging in dialogue with regional music education hubs.
• Working more closely with other relevant bodies in the sector (for example NAMHE).
• Developing educational materials that could be disseminated to schools and music educators.
Objective 5: develop and execute a programme for promoting the discipline in the broader education sector

3.6 Professionalisation
The overarching risk that analysis faces in the UK is the dissolution of its professional status. However problematic it might be in other respects, the separate status theory enjoys in some North American institutions secures the discipline’s professional condition, by facilitating a postgraduate training pipeline, underwriting the necessity for designated theory posts and maintaining the production of research that defines the discipline’s methodologies and their application. UK scholars are critically dependent on this research; but the UK has no comparable structure for the training of theorists and analysts, for discipline-building through publications, or for underwriting the professional security of the discipline within the academy.

I propose that the Society lobbies proactively for a more secure professional structure for theory and analysis in the UK, by arguing for:

- The creation of a secure training pipeline for the discipline, by initiating dialogues in the first instance with amenable music departments.
- The creation of posts in theory and analysis as necessary for the academic profile of any department.
- The promotion of a national-level discourse, which has as its aim the promotion of the discipline’s central value for musical research and education.

Objective 6: develop a plan to support and promote the professionalisation of theory and analysis in the UK academy

3.7 Creation of an Institute for Musical Analysis (IMA)
Many of these objectives could be facilitated by one higher-level objective, which could have as its purpose their annual delivery: the creation of a physical space designated as a national Institute for Musical Analysis.

Objective 7: plan the establishment of a physical Institute that represents the Society and facilitates its objectives

4. Structure and Delivery

4.1 Structure
Our new status provides an opportunity to align our structure more closely with strategic objectives. I propose that this might be achieved by two principal means: by composing the Board of Trustees in a way that permits us to distribute strategic objectives as well as everyday responsibilities among the officers of the Society, and by aligning these two areas of activity in a realistic and achievable way, acknowledging the fact that all trustees give up their time to the SMA in addition to their daily employment.

In order to facilitate the strategy, I propose that, in addition to the current specially assigned roles,
• we establish positions for two undergraduate representatives;
• we establish the position of Equality and Diversity Officer;
• we establish the position of Education Officer, responsible for schools' liaison, internationalisation and outreach.

4.2 Delivery
The objectives agreed in the strategic plan could be distributed to the trustees, such that pertinent areas of the strategy are aligned with the trustees’ responsibilities. In the first instance, the Society should develop descriptors, which enshrine this relationship. In practice, strategic objectives can be shared between trustees; the following distribution is possible:

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<thead>
<tr>
<th>Trustee/assigned responsibility:</th>
<th>Task:</th>
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<tbody>
<tr>
<td>President</td>
<td>Strategic Plan; 3.1; 3.6; 3.7</td>
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<tr>
<td>Vice-President/Events Officer</td>
<td>3.1; 3.2; 3.6; 3.7</td>
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<tr>
<td>Treasurer</td>
<td>3.1; 3.4; 3.6; 3.7</td>
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<td>Membership Secretary</td>
<td>3.1; 3.3; 3.4</td>
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<td>Information Officer</td>
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<tr>
<td>Equality and Diversity Officer</td>
<td>3.1; 3.4; 3.6</td>
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<tr>
<td>Education Officer</td>
<td>3.3; 3.4; 3.5</td>
</tr>
<tr>
<td>PG reps</td>
<td>3.4</td>
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<tr>
<td>UG reps</td>
<td>3.3</td>
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Each objective could be assigned an overarching timeframe, which is agreed as reasonable and achievable by all Trustees.

Julian Horton  
President  
20th March 2017
## Diary

24–25 April 2017, Senate House, University of London  
**Be not afeard: language, music and cultural memory in the operas of Thomas Adès**  
Keynotes: Thomas Adès, Peter William Evans (Queen Mary University of London) and John Roeder (University of British Columbia, Vancouver)  
The closing date for submissions has passed

### 28 June–1 July 2017, University of Strasbourg  
**9th European Musical Analysis Conference (EuroMAC 2017)**  
Keynote: Robert Cogan (New England Conservatory of Music); SMA Speaker: Michael Spitzer  
The closing date for submissions has passed

### 7–9 September 2017, University of Liverpool  
**RMA 53rd Annual Conference**  
Keynotes: Mark Katz (University of North Carolina at Chapel Hill) and Andrea Lindmayr-Brandl (Universität Salzburg)  
Special SMA Panel on the relationship between musicology and analysis  
The closing date for submissions has passed

### 11–14 September 2017, University of Surrey  
**Joint Tenth Biennial International Conference on Music Since 1900 and Surrey Music Analysis Conference (ICMSN/SurreyMAC 2017)**  
The closing date for submissions has passed

## Travel Grants

### SMA Travel Grant

The Editorial Board of the *Journal Music Analysis* makes grants from its Development Fund in the form of support for travel and subsistence to UK-based students and scholars working in the discipline of music analysis to attend conferences abroad, to consult library and archival resources or to pursue other comparable research activities. Individual grants will not normally exceed £500 and applicants must be members of the SMA. The board also supports UK academic conferences, seminars and meetings concerned wholly or in part with the discipline of music analysis. For more details and application procedure see [http://www.sma.ac.uk/grants/development/](http://www.sma.ac.uk/grants/development/). Students wishing to apply for travel bursaries should consult [http://www.sma.ac.uk/grants/travel/](http://www.sma.ac.uk/grants/travel/).

### SMT international travel grants

International Travel Grants are available for the purpose of attending Society for Music Theory (SMT) conferences. Application information can be found on the website of the SMT’s Committee on Diversity: [http://www.societymusictheory.org/grants/travel](http://www.societymusictheory.org/grants/travel).